Gloucesteshire’s Levels of Intervention Guidance - Working Together to Provide Early Help, Targeted and Specialist Support for Children and Families in Gloucestershire

VERSION 4.0 – June 2019

Children and families receive the right help at the right time
1.0 – What does Effective Support Look Like?

There is an increased recognition of the importance of Early Help when working with children and young people, to reduce the incidences of abuse and neglect and to enable every child to thrive and meet their full potential. Academic research is consistent in underlining the damage to children from delayed intervention and emphasising that professional action to meet the needs of these children as early as possible can be critical to their future. By working together, we are able to develop flexible support services that are responsive to children and families’ needs and provide the right level of intervention at the right time. This approach is reliant on local agencies working in partnership to:

- Identify children and families who would benefit from Early Help
- Undertake an assessment of the need for Early Help; and
- Provide targeted Early Help interventions based on the assessed needs of a child and their family in order to significantly improve outcomes for the child.

There are several factors that are essential to being able to deliver effective early support and intervention to children and families.

An open, honest and transparent approach to supporting children and their families – Asking for help should be seen as a sign of parental responsibility rather than a parenting failure. Support is often more effective when parents feel they are listened to and respected by practitioners. All practitioners need to work honestly and openly with families, having clear conversations about concerns and making sure that they are involved in decision making.

Early, solution focused and evidence based interventions – We will work with families to help them identify the things that they need to change and the support that they need. For the support to be effective it will be tailored to the family’s needs and provided at the lowest level necessary to ensure that the desired outcomes are achieved.

A multi-agency approach to assessment, support and intervention – Safeguarding and promoting the welfare of children is the responsibility of everyone in Gloucestershire who works or has contact with children and their families. We need to consult each other, share information and work together using our collective skills, knowledge and expertise to deliver the best possible outcomes for the child.

A confident workforce with a common knowledge and understanding about children’s needs – Appropriate, effective and timely support for children and families could not be achieved without the professional judgement and expertise that all practitioners working with children bring to their role. We will support individuals and organisations to develop confident practitioners who can work in an open, transparent and non-judgemental way with families to enable them to make positive choices and changes.

Our work with children and families in Gloucestershire will be based on the restorative practice principles of high expectations, high challenge and high support. To do this, we will:

- Engage with families and work to their strengths
- Focus on preventing problems and building the resilience of parents, children, young people and communities to support each other
- Be clear and consistent about the outcomes we expect
- Be brave enough to stop things that aren’t working
- Work together across the whole system, and do what needs to be done, when it needs to
2.0 – Meeting Children and Families’ Needs in Gloucestershire

Children and families may have different levels of need at different times across a range of issues. Having a graduated approach ensures that support will be appropriate, proportionate and at the lowest level of intervention. In this guidance we have identified four levels of need, Universal, Additional, Intensive and Specialist. Services for children with additional and intensive needs are sometimes known as targeted services, such as additional help with learning in school, behaviour support, and extra support to parents in early years or targeted help to involve young people through youth services. Specialist services are where the needs are so great that statutory and/or specialist intervention is required to keep them safe or to ensure their continued development. Examples of specialist services are Children’s Social Care or the Youth Offending Service. This guidance provides a way of working together so that we can use resources more effectively to bring about positive change for children and families in Gloucestershire.

Children might also have a range of needs at different levels. It is important to take all needs into consideration when determining the type of support that might be required and the practitioners who should be involved.

The model used to illustrate the different levels of children and young people’s needs in Gloucestershire is referred to as ‘The Windscreen’ and is a diagram to demonstrate the continuum of need.

The Windscreen – A diagram to demonstrate the Continuum of Need

All services and interventions seek to work openly with the family (or young person if age appropriate) in order to support them, address their needs at the lowest possible level and prevent them from escalating. We will only request services at a higher level after we have done everything possible to meet needs at the current level.
<table>
<thead>
<tr>
<th>Level</th>
<th>Needs</th>
<th>Services (Examples)</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 1 – Universal</td>
<td>Children and young people are making good overall progress in all areas of their development. They are very likely to be living in a protective environment where their needs are well recognised and met accordingly. These children will require no additional support beyond that which is universally available.</td>
<td>Examples include:</td>
<td>Children and young people make good progress in most areas of development</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Education Providers</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Health Visitors</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Midwives</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- GP's</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Universal services accessed through Children and Family Centres, e.g. Stay and Play</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Childminders/Nurseries</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Leisure centres</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Advice and guidance to families and professionals is available through</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Gloucestershire Family Information Service.</strong></td>
<td></td>
</tr>
<tr>
<td>Level 2 – Additional</td>
<td>Children and young people with additional needs, who would benefit from extra help - often from practitioners who are already involved with them. Children and families may need help to:</td>
<td>Examples include:</td>
<td>The life chances of children and families are improved by offering Early Help additional support</td>
</tr>
<tr>
<td></td>
<td>- Improve access to education and educational outcomes</td>
<td>- Early Years Services</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Improve parenting and/or behaviour</td>
<td>- Health visitors</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Speech and Language Therapy</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Education providers</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Educational psychology</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Group work accessed through Children and Family Centres, e.g. Rainbows Autism Support Group; Young Carers</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>- 2gether CYPYS</td>
<td></td>
</tr>
</tbody>
</table>
and review progress through the Team Around the Child/Team Around the Family where a multi-agency response is required.

### Level 3 – Intensive

**Targeted Early Help response taking a multi-agency approach through an Early Help Assessment - ‘My Assessment and My Plan+’**. The Lead Practitioner will coordinate support and review progress through the Team Around the Child/Team Around the Family.

**Vulnerable children and their families with multiple needs or whose needs are more complex, such as children and families who:**
- Exhibit anti-social or challenging behaviour
- Have poor engagement with key services, such as school and health
- Are not in education or work long-term

**Examples include:**
- Specialist health services
- Police
- Youth Justice
- Youth support services
- Education providers
- Educational psychology
- Children and Family Centres – Targeted Family Support (for children aged 0-11); Group Work (e.g. Solihull, Webster Stratton, Best Start)
- 2gether CYPS
- SEN/D 0-25
- Families First – Targeted Family Support (0-19); Advice and Guidance through Early Help Coordinators and Community Social Workers
- Housing support
- Services provided on a voluntary basis

**Vulnerable children and families likely to face impairment to their development and life chances will be supported by services to enable them to achieve.**

Issues will be prevented from escalating into safeguarding concerns requiring statutory intervention.

### Level 4 – Specialist

**A child or young person living in circumstances where there is a**

**Examples include:**

**Children and/or family members are likely to suffer significant**

| and review progress through the Team Around the Child/Team Around the Family where a multi-agency response is required. | Meet specific health or emotional needs | Improve their material situation | Respond to a short-term crisis such as bereavement or parental separation | Youth Support Service | Families First – Early Help Coordinators providing support with the Graduated Pathway | Housing support | Services provided on a voluntary basis | Vulnerable children and families likely to face impairment to their development and life chances will be supported by services to enable them to achieve. | Issues will be prevented from escalating into safeguarding concerns requiring statutory intervention |
| Children in Need of Specialist Support from Children's Social Care, including Children in Need of Protection and Children in Need of Care | significant risk of abuse or neglect, where the young person themselves may pose a risk of serious harm to others or where there are complex needs in relation to disability. **These children will have complex needs across a range of domains that requires an assessment under the Children Act 1989** | ✓ Children's Social Care ✓ Police ✓ Youth Justice ✓ Youth support services ✓ Specialist Education providers ✓ Specialist Health Providers ✓ GDASS | harm/removal from home/serious and lasting impairment without the intervention of specialist services |
3.0 - Responding to the Needs of Children and Young People in Gloucestershire

There are some children and families who have additional or multiple needs and need help from one or more professional. The Graduated Pathway is Gloucestershire’s response to ensuring Early Help is available to all children, young people and their families with additional needs, whether these are educational, social or emotional needs arising from a disability. It supports children/young people from the very early stages when support is needed and it focusses on what parents and local communities can offer within their own resources.

Children with additional needs may need either specific support from a single agency (e.g. school, health setting, children’s centre) or a more coordinated response from a range of agencies. A My Plan is used when it is clear what the presenting needs are and who or what can help. If needs are unclear and the impact is unknown, there is already a significant impact that is likely to escalate or it is unclear what or who may help then a My Assessment and My Plan+ should be considered. Both the My Plan and My Assessment & My Plan+ should be coordinated by an identified Lead Practitioner.

It is inevitable that children will move from one level of need to another over time. The transition should happen seamlessly to ensure that information is shared appropriately between agencies and a Lead Practitioner is identified and clear about their role. Children and families need to be kept informed and should always be part of the decision making.

Further information is available from the Glos Families Directory website: http://www.glosfamiliesdirectory.org.uk/kb5/gloucs/glosfamilies/family.page?familychannel=3_2
The Graduated Pathway Flowchart – This is currently in the process of being updated

Graduated Pathway Flowchart – Early Help and Support for Children, Young People and Families

What to do and How

Throughout any work with children, young people and their families, where practitioners have concerns or differences in opinion about the decisions or practice of others that they cannot resolve on their own, they can refer to the Gloucestershire Safeguarding Children Board Escalation Policy.

Identification

- Practitioner observes or is informed that child has a need
- Practitioner has conversation with their manager, safeguarding lead, SENCO as applicable, to identify the way forward
  - If this support is not available, your Early Help Coordinator Community Social Worker or Early Help Adviser may help to decide what assessment is needed.

Decision on what response is needed

Practitioner considers whether:
- Needs can be met through universal services – if yes, contact appropriate service directly or contact Family Information Service, Local Offer.
- Own agency can meet the need without additional resources – if yes, proceed with usual agency response.
- Own agency cannot meet the need but the other agencies involved with the child could offer coordinated support – if yes, consider compassionate and impact of presenting need and progress towards a multi-agency My Plan or My Assessment & My Plan.

My Plan

- Discuss needs with child & family and gain their consent for the activity to be undertaken
  - All agencies involved with the child & family identify outcomes or goals to be achieved and actions to achieve these
  - Keep clear records, set a date to review
  - Register the plan with your Early Help Partnership

My Assessment & My Plan

- Discuss needs with the child & family and gain their consent to have conversations with other practitioners involved
- Register the assessment & plan with your local Families First Plus team
- Lead on the assessment
- Identify other agencies currently involved and consider TACT/TAF to inform the assessment
- Identify outcomes or goals to be achieved, keep clear records
- Share assessment with those who contributed including child & family
- Following the assessment identify the Team Around the Child (TACT) or Family TAC/TAF which should include the child & family
- Hold a multi-agency meeting and use the assessment to inform the plan
- Identify who will be the Lead Practitioner (this may not be the person who wrote the assessment)
- Identify SMART actions to achieve outcomes or goals.
- Set a date to review the plan
- Share the plan with TACT/TAF including the child & family

Meet the need – Do

- Take action identified in the plan to provide the service, action or intervention to meet the needs of the child
  - Monitor and review progress made and discuss this with the child & family and others involved
  - The decision could be one of the following:
  - Needs are not seen as requiring any additional provision or no longer needed;
  - Needs are still seen as requiring additional provision
  - Same or amended provision continues until next review;
  - My Assessment is needed to further understand need and impact

Review Progress

- TACT/TAF meets to review the plan
- Review is led by lead practitioner
- TACT/TAF feedback on their actions and discuss if plan is achieving outcomes
- The decision is made to continue as is / amend plan and end as needs are fully met or to end the plan and a single agency will meet the need or that only universal services are required.
- If the plan continues, further reviews take place
- If the plan is not progressing: review and update the assessment, develop a new plan, access additional Early Help resources, consider who else may need to be involved – this may include the Community Social Worker/SENCo/Teacher

End of Plan

- When the child & family, TACT/TAF agree that needs have been met, the My Plan will end; the child, family and TACT/TAF will be consulted and informed
- The end of involvement by an agency will be communicated to the child/family and TAC/TAF
- Locality Families First Plus Team is informed and sent a closure summary
- The child & family have clear information about where they can access support

Child is at risk of significant harm

At any time in early help work it is considered that the child is at risk of significant harm the practitioner must follow the GSCB Child Protection Process.

Practitioner discusses concerns with supervisor or Designated Safeguarding Lead to decide next steps.

Practitioners should have a conversation with the family and speak their consent and explain what steps they will take next (this does not put the child at further risk or affect a police investigation).

Where a child or young person is at immediate risk of significant harm, the professional must contact the Children and Families Helpdesk on 01452 426665.

Practitioners can contact their local R Balk Team or Community Social Worker to discuss and receive advice about whether a referral is appropriate or whether there are alternative ways of addressing the concerns.

Unless a child or young person is at immediate risk of significant harm, the practitioner completes a Multi Agency Referral Form.
Level 1 – Universal

These children will require no additional support beyond that which is universally available. The My Profile is a universal document that can be used with any child/young person even if they do not have SEND. It is a tool to get to know a child/young person better and understand their preferred style of communication and what is important to them.

Further information about My Profile, including templates and guidance notes can be downloaded from the glosfamiliesdirectory website: http://www.glosfamiliesdirectory.org.uk/kb5/gloucs/glosfamilies/family.page?familychannel=3_2_4_3

Level 1 – Universal: Children and young people are making good overall progress in all areas of their development. They are very likely to be living in a protective environment where their needs are well recognised and met accordingly. These children will require no additional support beyond that which is universally available

<table>
<thead>
<tr>
<th>Child’s Developmental Needs</th>
<th>Parents and Carers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Health</strong></td>
<td><strong>Basic Care, ensuring safety and protection</strong></td>
</tr>
<tr>
<td>• Physically well</td>
<td>• Provide for child’s physical needs, e.g. food, drink, appropriate clothing, medical and dental care</td>
</tr>
<tr>
<td>• Nutritious diet</td>
<td>• Protection from danger or significant harm</td>
</tr>
<tr>
<td>• Adequate hygiene and dress</td>
<td></td>
</tr>
<tr>
<td>• Development and health checks/immunisations up to date</td>
<td></td>
</tr>
<tr>
<td>• Development milestones and motor skills appropriate</td>
<td></td>
</tr>
<tr>
<td>• Sexual activity age appropriate</td>
<td></td>
</tr>
<tr>
<td>• Good mental health</td>
<td></td>
</tr>
<tr>
<td><strong>Emotional Development</strong></td>
<td><strong>Emotional warmth and stability</strong></td>
</tr>
<tr>
<td>• Good quality early attachments</td>
<td>• Shows warm regard, praise and encouragement</td>
</tr>
<tr>
<td>• Able to adapt to change</td>
<td>• Ensures stable relationships</td>
</tr>
<tr>
<td>• Able to understand others’ feelings</td>
<td></td>
</tr>
<tr>
<td><strong>Behavioural Development</strong></td>
<td><strong>Guidance, boundaries and stimulation</strong></td>
</tr>
<tr>
<td>• Takes responsibility for behaviour</td>
<td>• Ensure the child can develop and sense of right and wrong</td>
</tr>
<tr>
<td>• Responds appropriately to boundaries and constructive guidance</td>
<td>• Child/young person accesses leisure facilities as appropriate to age and interests</td>
</tr>
<tr>
<td><strong>Identity and Self-Esteem</strong></td>
<td><strong>Family and Environmental Factors</strong></td>
</tr>
<tr>
<td>• Can discriminate between safe and unsafe contacts</td>
<td><strong>Family functioning and well-being</strong></td>
</tr>
<tr>
<td></td>
<td>• Good relationships within family, including when parents are separated.</td>
</tr>
<tr>
<td></td>
<td><strong>Housing, work and income</strong></td>
</tr>
<tr>
<td></td>
<td>• Accommodation has basic amenities and</td>
</tr>
</tbody>
</table>

Safeguarding is Everybody’s Responsibility
Family and Social Relationships

- Stable and affectionate relationships with family
- Is able to make and maintain friendships

Learning

- Access to books and toys
- Enjoys and participates in learning activities
- Has experiences of success and achievement
- Sound links between preschool provision, school and home
- Planning for career and adult life

Social and community including education

- They have friendships and are able to access local services and amenities
- Family feels part of the community

Level 2 – Additional

These are children and young people who need some additional support, without which they would be at risk of not meeting their full potential. The support that they need may relate to their health, education or social development. If not dealt with as soon as a problem emerges, these issues may develop into more worrying concerns and escalate requiring more intensive support under Level 3.

The majority of children and young people with additional needs will require interventions from universal and targeted support through the graduated pathway (such as schools, health visitors, speech and language service, early years settings etc.).

Children, young people and their families have a range of needs. Support is required to promote social inclusion, to reduce vulnerability and/or to minimise risk taking behaviours. If needs are not met then children’s health, social development or educational attainment may be significantly impaired. A coordinated response, through a single or multi-agency My Plan is required and the Lead Practitioner will coordinate support.

As a practitioner, you should seek advice from your line manager, the safeguarding lead in your own agency, and Early Help Coordinator or a SENCO as applicable who will be able to advise you on the action that you need to take. If you are clear about the presenting needs, their

Advice and Guidance - Gloucestershire Family Information Service

Gloucestershire Family Information Service provides information, advice and support for families with children aged 0-19 (up to 25 for those with a disability)

www.glosfamiliesdirectory.org.uk
Telephone - 0800 542 02 02
impact and what or who may be able to help, then complete a **My Plan** with the child, their family and the agencies involved. This would include the following:

- Discuss needs with child and family and gain their consent for the activity to be undertaken
- All agencies with the child and family identify outcomes or goals to be achieved and actions to achieve these
- Keep clear records, set a date for review
- Register the plan with your Early Help Partnership (through the Families First Team)
- Take action identified in the plan to provide the service, action or intervention to meet the needs (this might be providing more of an existing service, a new provision or service, or changing how something is done)
- Monitor and review the progress made and discuss this with the child and family and others involved. The decision could be one of the following:
  - Needs are now being met and additional provision is no longer needed
  - The same or amended provision continues until the next review
  - A **My Assessment** is needed to further understand need and impact

**Remember:** Consent to share information from the parent (or young person if appropriate) is required unless there are concerns that to do so would leave a child or young person at risk of significant harm – in which case you should go straight to Level 4.

If you are not sure whether a child's needs can be met through your own agency or whether a more coordinated response is required, then speak with your supervisor, safeguarding lead or your Early Help Coordinator.

**Indicators of Possible Need** – this is not a full list but is there as a guide to help support decision making. Other factors such as the wider context, age of the child and the resilience of the child and their family should also be taken into consideration

**Level 2 – Children and young people whose needs require some additional support, often from the practitioners who are already involved**

<table>
<thead>
<tr>
<th>Child’s Developmental Needs</th>
<th>Parents and Carers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Health</strong></td>
<td><strong>Basic Care, ensuring safety and protection</strong></td>
</tr>
<tr>
<td>- Slow in reaching developmental milestones</td>
<td>- Basic care is not provided consistently</td>
</tr>
<tr>
<td>- Weight not increasing or decreasing as expected</td>
<td>- Parent requires advice on parenting issues</td>
</tr>
<tr>
<td>- Missing immunisations or checks</td>
<td>- Professionals are beginning to have some concerns around child’s physical needs not being met</td>
</tr>
<tr>
<td>- Susceptible to minor health problems</td>
<td>- Parental engagement with services is poor</td>
</tr>
<tr>
<td>- Minor concerns ref: diet, hygiene, clothing, alcohol consumption (but not immediately hazardous)</td>
<td>- Teenage parent(s)</td>
</tr>
<tr>
<td>- Disability requiring support services</td>
<td>- Haphazard supervision, unaware of the child’s whereabouts</td>
</tr>
<tr>
<td>- Disability requiring support services</td>
<td>- Some exposure to dangerous situations in</td>
</tr>
</tbody>
</table>
### Emotional Development
- Starting to have sex (under 16)
- Low level mental health or emotional issues
- Substance misuse that is not immediately hazardous, including alcohol

### Behavioural Development
- Involved in behaviour seen as anti-social
- Attachment issued and/or emotional development delay e.g. adopted child

### Identity and Self-Esteem
- Some insecurities around identity
- Limited self confidence
- May experience bullying around 'difference'

### Family and Social Relationships
- Some support from friends and family
- Has some difficulties sustaining relationships
- Low levels of parental conflict

### Self-care Skills
- Child is continually slow to develop age-appropriate self-care skills
- Not always adequate self-care - poor hygiene
- Disability limits the amount of self-care possible

### Learning
- Occasional truantaing or non-attendance, poor punctuality
- At risk of fixed term exclusion or a previous fixed term exclusion
- SEN Support
- Few opportunities for play/socialisation
- Not in education, employment or training
- Identified language and communication difficulties
- Not reaching educational potential

### Emotional warmth and stability
- Inconsistent parenting but development not significantly impaired
- Post natal depression
- Perceived to be a problem by parent
- Parents struggling to have their own emotional needs met

### Guidance, boundaries and stimulation
- Inconsistent boundaries offered
- Child/young person spends considerable time alone (TV etc.)
- Lack of routine in the home
- Child not exposed to new experiences
- Child/young person can behave in an anti-social way

### Family and Environmental Factors

#### Family functioning and well-being
- Parents have relationship difficulties which may affect the child
- Child may look after younger siblings
- Parent has health difficulties

#### Housing, work and income
- Families affected by low income or unemployment
- Parents have limited formal education
- Adequate/poor housing

#### Social and community including education
- Some social exclusion problems
- Adequate universal resources but family may have access issues
- Family may be new to the area
- Victimisation by others
Always make sure that you obtain appropriate consent to share information

Sources of Information and Advice:

1. Visit the Information for Practitioners pages on the Glosfamilies Directory website [www.glosfamiliesdirectory.org.uk](http://www.glosfamiliesdirectory.org.uk) for information and guidance on Gloucestershire’s Graduated Pathway of Support for all children with additional needs and early help support that might be available to meet the child’s need.
2. Contact the CYPS Practitioner Advice Line (01452 894272) or visit [www.2gether.nhs.uk/cyps](http://www.2gether.nhs.uk/cyps) for advice and information
5. Speech and Language Therapy Services can be contacted on 0300 421 8937
6. Contact the Youth Support Team on 01452 426900 or email info.glos@prospects.co.uk
7. Contact your local Early Help Coordinator based in your local Families First team for support around implementing the Graduated Pathway

Level 3 – Intensive

Children with intensive needs will require targeted support and specific interventions linked to a clear assessment of need. Their needs will be met through the completion of a My Assessment & My Plan+, which is regularly reviewed through a Team Around the Child (TAC) or Team Around the Family (TAF) meeting. A My Assessment & My Plan+ may be required due to complex needs arising from a child’s SEN/D and the range of support that is needed in relation to these needs.

The assessment allows the child, their family and a range of different practitioners to contribute information and insight which will build an overall picture of the child’s strengths and needs, and to work together as a Team Around the Child/Team Around the Family (TAC/TAF) to meet the identified needs. A Lead Practitioner (LP) must be identified, but this is not necessarily the person who wrote the assessment and could come from any of the partner agencies involved in the TAC/TAF. There are many factors to consider in deciding who should take the Lead Practitioner role. Children and families should always be asked who they would like to act in this role for them; who has a positive relationship with the family? who has most contact with the family? The LP role can change throughout the lifetime of the plan depending on the presenting needs. It is the responsibility of the Lead Practitioner to coordinate support through the TAC/TAF until all the identified needs have been met. It is the responsibility of the agencies working as part of the TAC/TAF to deliver the agreed actions and provide an update to the Lead Practitioner.

The role of the TAC/TAF is to facilitate:

- Putting the child and family first
- A committed and flexible multi-agency team that will change as needs change
- A holistic assessment of the child and family’s needs
- An integrated support plan to meet the needs of the child by achieving outcomes agreed by the TAC/TAF
- Regular meetings/reviews of support plans to ensure that the support is effective
• The TAC/TAF should ensure:
  • Good information sharing
  • Early identification and intervention
  • A Lead Practitioner to coordinate the work
  • Action where needs are not being met

If you think that a child or young person is at risk of significant harm, make sure that you always discuss your concerns with your supervisor or safeguarding specialist within your own organisation. They will be able to advise you on any action you need to take.

**If you think a child or young person is at immediate risk of significant harm, contact The MASH on 01452 426565 or in an emergency phone 999**

**Remember:** Consent to share information from the parents (or young person if appropriate) is required unless there are concerns that doing so would leave a child or young person at risk of significant harm – in which case you should go straight to Level 4.

A **My Assessment** and **My Plan+** may already have been completed (your Early Help Coordinator can tell you this), in which case you would need to contact the Lead Practitioner who has been coordinating the assessment and plan to date. A review of outstanding actions in the plan would need to be completed.

The effective use of multi-agency assessments and improved integrated working should ensure that Children’s Social Care are able to focus resources on those children and families with the highest levels of need.

If a **My Assessment** and **My Plan+** have not already been undertaken, then this is the starting point. You should always speak to the safeguarding lead within your organisation and seek their advice about who would need to be involved. If it remains unclear then you may also wish to speak with a Community Social Worker within the Families First Team to discuss your concerns as they might be able to support you with managing risk within the community. You can also contact Childrens Services at the MASH 01452 426565.

**Indicators of Possible Need – this is not a full list but is there as a guide to help support decision making. Other factors such as the wider context, age of the child and the resilience of the child and their family should also be taken into consideration**

## Level 3 – Vulnerable children and their families with multiple needs or whose needs are more complex, such as children and families who are living in circumstances where the worries and concerns are frequent, multiple and over an extended period of time:

<table>
<thead>
<tr>
<th>Child’s Developmental Needs</th>
<th>Parents and Carers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Health</strong></td>
<td><strong>Basic Care, ensuring safety and protection</strong></td>
</tr>
<tr>
<td>• Emerging mental health issues</td>
<td>• Parent is struggling to provide adequate care</td>
</tr>
<tr>
<td>• Missed routine and non-routine health appointments</td>
<td>• Domestic abuse, coercion or control in the home</td>
</tr>
<tr>
<td>• Children with complex health needs</td>
<td></td>
</tr>
</tbody>
</table>
- Child has some chronic/recurring health problems
- Regular substance misuse (think context)
- Conception to child under 16 (think context)
- Self-harming behaviours
- Concerns regarding weight – underweight or overweight

**Emotional Development**

- Sexualised behaviour
- Physical and emotional development raising concerns
- Difficulty coping with anger, frustration and upset

**Behavioural Development**

- Offending or regular anti-social behaviour
- Persistent bullying behaviour
- Persistent disruptive/challenging behaviour at school, home or in the community

**Identity and Self-Esteem**

- Low self-esteem
- Gang membership
- Presentation significantly impacts on all relationships
- Subject to discrimination
- Is socially isolated and lacks appropriate role models

**Family and Social Relationships**

- Peers also involved in challenging behaviour
- Regularly needed to care for another family member
- Previous periods of Local Authority accommodation
- Misses school consistently

**Self-care Skills**

- Poor self-care for age – hygiene
- Child’s hygiene alienates them from peers
- Disability limits the amount of self-care in a significant range of tasks
- Child has to care for self in a way that is not age-appropriate

**Family and Environmental Factors**

- Parental learning disability, parental substance misuse or mental health impacting on parent’s ability to meet the needs of the child
- Parents have found it difficult to care for previous child/young person
- Child has limited positive relationships

**Emotional warmth and stability**

- Child is rarely comforted when upset
- Receives inconsistent care (think context e.g. passed around relatives and extended family, frequent changes in partner, inconsistent warmth)
- Child is treated differently to their siblings

**Guidance, boundaries and stimulation**

- Parents refuse/struggle to set effective boundaries
- Child/young person behaves in an anti-social way in the neighbourhood
- Few age appropriate toys in the house

**Family functioning and well-being**

- Evidence of domestic violence
- Acrimonious divorce/separation
- Parental involvement in crime
- Family members have physical and mental health difficulties
- Young person displays anger/aggression towards parents

**Housing, work and income**

- Overcrowding, temporary accommodation, homelessness, unemployment
- Poorly maintained bed/bedding
- Serious debts/poverty impacting on ability to care for the child

**Social and community including education**

- Family socially excluded with access problems to local facilities and targeted services
- No community tolerance for the family
Learning

- At risk of permanent exclusion or previous permanent exclusion
- Persistent truanting, poor school attendance
- Not achieving key stage benchmarks
- Persistent NEET

The Families First Team

The Families First Team is one of a range of teams within the Early Help Partnership. The role of the Families First Team is to:

- Support the coordination and development of local partnerships
- Provide advice, guidance and support to practitioners working in the community with children and young people with additional needs.

If you need to get hold of a Community Social Worker or Early Help Coordinator in your Families First Team you can contact them via the details below.

<table>
<thead>
<tr>
<th>Families First Teams:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cheltenham 01452 328160</td>
</tr>
<tr>
<td>Cotswolds 01452 328101</td>
</tr>
<tr>
<td>Forest of Dean 01452 328048</td>
</tr>
<tr>
<td>Gloucester 01452 328076</td>
</tr>
<tr>
<td>Stroud 01452 328130</td>
</tr>
<tr>
<td>Tewkesbury 01452 328251</td>
</tr>
</tbody>
</table>

Level 4 – Specialist

If you think a child or young person is at immediate risk of significant harm, contact The MASH on 01452 426565 or in an emergency phone 999

Children who are living in circumstances where there is a significant risk of abuse or neglect, where the young person themselves may pose a risk of serious harm to others or where there are complex needs in relation to disability may require a more specialist intervention.

Children with complex Special Educational Needs and/or a Disability may have an Education, Health and Care Plan in place. This is a statutory plan that is issued by a multi-agency panel following a statutory assessment process. An Education, Health and Care plan will be considered if outcomes are not being met through non-statutory assessments and plans.

The key factors to take into account in deciding whether or not a child or young person requires a Children’s Social Care intervention under the Children Act 1989 are:
- What will happen to a child’s health or development without services being provided; and
- The likely effect the services will have on the child’s standard of health and development

Within Level 4 there will be children with the following levels of need:

**Children in Need of specialist support from Children’s Social Care**
- Children with highly complex needs (including children with disabilities or adopted children)
- Children who have a need for multi-agency high level support and are experiencing compromised parenting
- There is a significant risk of family breakdown or being harmed
- There is a risk that the child will cause serious harm to themselves or others
- There is a likelihood of significant harm but the initial assessment suggests that the risk can be managed outside a Child Protection Plan

**Children in Need of Protection**
- Children and young people who are suffering or likely to suffer significant harm

**Children in Need of Care**
- Children who in need of care or have been in the care of the Local Authority

**Remember:** Information sharing with consent from the parent (or young person if appropriate) is required unless there is evidence that doing so would leave a child or young person at risk of significant harm.

At this level of need either a referral to Social Care or an intensive specialist statutory service is required. This is also the level at which formal and/or immediate protection of the child/ren may be needed.

The Multi-Agency Service Request Form should be completed and emailed to The MASH Childrenshelpdesk@gloucestershire.gov.uk If there are concerns that a child is at immediate risk of significant harm The MASH should be contacted on 01452 426565 and the MARF should be completed and submitted within 48 hours as written confirmation of the verbal request.

The Multi-Agency Service Request Form can be downloaded from the GSCB website: https://children.gloucestershire.gov.uk/web/portal/pages/home
Indicators of Possible Need – this is not a full list but is there as a guide to help support decision making. Other factors such as the wider context, age of the child and the resilience of the child and their family should also be taken into consideration.

<table>
<thead>
<tr>
<th>Level 4 – Children in Need of Specialist Support from Children’s Social Care, including Children in Need of Protection and Children in Need of Care</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Child’s Developmental Needs</strong></td>
</tr>
<tr>
<td><strong>Health</strong></td>
</tr>
<tr>
<td>• Non-accidental injury</td>
</tr>
<tr>
<td>• Unexplained significant injuries</td>
</tr>
<tr>
<td>• Disclosure of abuse/physical injury by a professional</td>
</tr>
<tr>
<td>• Sexual abuse</td>
</tr>
<tr>
<td>• Early teenage pregnancy</td>
</tr>
<tr>
<td>• More than one pregnancy under the age of 16</td>
</tr>
<tr>
<td>• Developmental milestones are not being met due to parental care</td>
</tr>
<tr>
<td>• Lack of food linked to neglect</td>
</tr>
<tr>
<td>• Dental decay and no access to treatment</td>
</tr>
<tr>
<td>• Significant failure to thrive not due to illness</td>
</tr>
<tr>
<td>• Parent/carer refusing medical care endangering life/development</td>
</tr>
<tr>
<td>• Illness suspected to be fabricated by parent/carer</td>
</tr>
<tr>
<td>• Children has Complex health difficulty at level of needing specialist support from Disabled Children’s Social Work Team</td>
</tr>
<tr>
<td>• Child is experiencing extremes of weight as identified by a specialist practitioner</td>
</tr>
<tr>
<td>• Persistent substance misuse or alcohol</td>
</tr>
<tr>
<td>• High risk of child sexual exploitation</td>
</tr>
<tr>
<td><strong>Emotional Development</strong></td>
</tr>
<tr>
<td>• Puts self or others in danger</td>
</tr>
<tr>
<td>• Severe emotional/behavioural challenges</td>
</tr>
<tr>
<td>• Severe attachment problems and/or severe emotional development delay</td>
</tr>
<tr>
<td><strong>Behavioural Development</strong></td>
</tr>
<tr>
<td>• Regular and persistent offending and re-offending behaviour for serious offences</td>
</tr>
<tr>
<td>• Child who abuses others</td>
</tr>
<tr>
<td>• Mental health needs resulting in high-risk self harming behaviours</td>
</tr>
<tr>
<td><strong>Parents and Carers</strong></td>
</tr>
<tr>
<td><strong>Basic Care, ensuring safety and protection</strong></td>
</tr>
<tr>
<td>• Parents unable to provide ‘good enough’ parenting that is adequate and safe</td>
</tr>
<tr>
<td>• Parents have seriously neglected/abused the child</td>
</tr>
<tr>
<td>• Parents unable to care for previous children</td>
</tr>
<tr>
<td>• Parents are involved in crime</td>
</tr>
<tr>
<td>• Chronic and serious domestic abuse involving child/young person</td>
</tr>
<tr>
<td>• Extremist views or behaviour</td>
</tr>
<tr>
<td>• Parents’ mental health or substance misuse significantly affect care of child</td>
</tr>
<tr>
<td>• Level of supervision is inadequate given the child’s age</td>
</tr>
<tr>
<td><strong>Emotional warmth and stability</strong></td>
</tr>
<tr>
<td>• Parents inconsistent, high critical or apathetic towards child</td>
</tr>
<tr>
<td>• Child is rejected or abandoned</td>
</tr>
<tr>
<td>• Requesting young child is accommodated by local authority</td>
</tr>
<tr>
<td>• Parents own emotional experiences impacting on their ability to meet child’s needs</td>
</tr>
<tr>
<td>• Child is not comforted when distressed</td>
</tr>
<tr>
<td>• Child is often scapegoated</td>
</tr>
<tr>
<td><strong>Guidance, boundaries and stimulation</strong></td>
</tr>
<tr>
<td>• No effective boundaries set by parents</td>
</tr>
<tr>
<td>• Child beyond parental control</td>
</tr>
<tr>
<td>• Regularly behaves in an anti-social way in the neighbourhood</td>
</tr>
<tr>
<td>• Missing from home for long periods of time</td>
</tr>
<tr>
<td><strong>Family and Environmental Factors</strong></td>
</tr>
<tr>
<td><strong>Family functioning and well-being</strong></td>
</tr>
</tbody>
</table>
| • Significant parent discord and persistent
### Identity and Self-Esteem
- Experiences persistent discrimination
- Child has no self confidence
- Young person involved and associating with gangs
- Distorted self image impacting on daily functioning

### Family and Social Relationships
- Child in Care
- Care leaver
- Subject to physical, emotional, or sexual abuse or neglect
- Family breakdown related to child’s behavioural difficulties
- Is main carer for a family member
- Relationships with family experienced as negative
- Family no longer want to care for child

### Self-care Skills
- Neglects to use self-care skills due to alternative priorities e.g. substance misuse
- Precociously able to care for self
- Unaccompanied asylum seeker

### Learning
- No education provision
- No school placement due to parental neglect
- Permanently excluded from school
- Significant developmental delay due to neglect/poor parenting

### Housing, work and income
- Domestic violence
- Child/young person in need where there are child protection concerns
- Family home used for drug taking, prostitution, illegal activities
- Parents are in prison and there are no family/friends option
- Young person displays regular physical violence towards parents
- Destructive/unhelpful involvement from extended family

### Social and community including education
- Physical accommodation places child in danger
- Housing dangerous or seriously threatening to health
- No fixed abode or homeless
- Extreme poverty/debt impacting on ability to care for child
- Family seeking asylum or refugees

---

### 4.0 – What happens when support is requested from Children’s Social Care?

Professionals should seek consent from parents (or those who hold parental responsibility) or the young person, as appropriate, prior to making contact with Children’s Social Care. It is helpful if parents or young people are given an explanation that in order to work out the best way to respond, there may be conversations with partner agencies to decide the most appropriate response. Where consent is not evident, unless immediate safeguarding needs are identified, this can lead to a delay in children and families getting the support that they need.

If you think a child is at immediate risk of significant harm then you should contact The MASH on 01452 426565.

Contacts are made via a Multi-Agency Service Request Form (MARF) [https://children.gloucestershire.gov.uk/web/portal/pages/home](https://children.gloucestershire.gov.uk/web/portal/pages/home)
All new contacts are reviewed by a social work practitioner upon receipt who will make decisions about immediate responses, including going back to the referrer where information is not clear.

1) If child protection concerns are identified that require an immediate social work response, the contact will be created and sent to the appropriate team for urgent action.

2) Where it is identified that the needs of the family would be best met through the Early Help partnership, the contact will be referred to that service and the referrer advised of the action taken.

3) There will be situations where it is not immediately clear what would be the appropriate response and further enquiries are needed to establish what action, if any, is required to safeguard or support the child and family. In this instance further enquiries will be made MASH.

The Multi Agency Safeguarding Hub in Gloucestershire is made up of a team of professionals from a number of statutory agencies (social care, police, health, education) who will securely share information to ensure that appropriate and robust decisions are made in relation to safeguarding children and incidents of domestic abuse. This decision then triggers an appropriate and proportionate response by local services in the county to ensure safeguarding and Early Help needs are identified and supported.

5.0 – Escalation of Professional Concerns

Differences of opinion relating to the level of risk will exist and are an expected part of quality practice. Professionals are expected to discuss these differences in a professional and productive manner. However, in order to be able to resolve difficulties within and between agencies quickly and openly there are a number of key principles that need to be adopted by all professionals:

- Seek to resolve any professional disagreements at the lowest possible level and within the shortest possible timescales
- Encourage others to challenge or question your own practice
- Respond positively to feedback
- The tone of challenge should be one of respectful enquiry, not criticism – ‘be curious’
- Challenge should be evidence based and solution focussed
- Be persistent and keep asking questions
- Always keep a written record of actions and decisions taken

If differences are not able to be resolved at a practitioner level then the issue needs to be raised with line managers who will investigate and liaise with the other relevant manager(s). Full details of the Escalation of Professional Concerns Guidance can be found at https://www.gscb.org.uk/media/2088611/escalation-of-professional-concerns-guidance-feb-2019-amended.pdf

Always Remember: The safety and welfare of children and young people is the most important consideration in any professional disagreement.
6.0 - Allegations Management

If you receive an allegation or have a concern about the behaviour of a member of staff or volunteer working with children, and that concern could indicate that a member of staff or volunteer has:

a) behaved in a way that has harmed a child, or may have harmed a child; or
b) possibly committed a criminal offence against or related to a child; or
c) behaved towards a child or children in a way that indicated s/he may pose a risk of harm to children

then you must report your concerns to the most senior person in your organisation not implicated in the allegation.

You should always contact the Local Authority Designated Officer (LADO) for advice prior to investigating the allegation. This is because it might meet the criminal threshold and so your investigation could interfere with a Police or Social Care investigation.

The Local Authority Designated Officer (LADO) can be contacted on the following numbers – Tel: 01452 426994

The LADO will offer advice on any immediate action required and will assist with employment and safeguarding issues

7.0 – Key Contacts

- Gloucestershire Family Information Service: 0800 5420202/01452 427362, familyinfo@gloucestershire.gov.uk
- CYPS Practitioner Advice Line: 01452 894272
- Local Authority Designated Officer (LADO): 01452 426994
- The MASH - Children's Practitioner Advice Line: 01452 426565 (Option 3)
- The MASH - Urgent Concerns: 01452 426565
- Emergency Duty Team (Out of Hours): 01452 614194
- Community Social Workers and Early Help Coordinators:
  - Cheltenham - 01452 328160
  - Cotswold - 01452 328101
  - Forest of Dean - 01452 328048
  - Gloucester - 01452 328076
  - Stroud - 01452 328130
  - Tewkesbury - 01452 328251
8.0 - Some Key Issues affecting Children and young People

Neglect

Neglect is the ongoing failure to meet a child’s basic needs and is the most common form of child abuse. It can be particularly difficult for professionals to recognise the signs of neglect because there is unlikely to have been a significant incident or event that highlights the concerns; it is more likely that there will be a series of concerns over a period of time that, taken together, demonstrate that a child is in need or at risk.

The impact of neglect on children and young people is huge. Neglect causes great distress to children, can lead to poor health, poor social and educational outcomes and in some circumstances may affect the development of a child’s brain which compromises the child’s ability to make positive attachments. Children's emotional well-being is often affected and this could impact on their school attainment and also their ability to successfully parent in the future.

We have recently introduced a child neglect toolkit in Gloucestershire to assist professionals in identifying and assessing children who are at risk of neglect. For more information, please go to the GSCB website: http://www.gscb.org.uk/i-work-with-children-young-people-and-parents/issues-affecting-children-and-young-people/children-living-with-neglect-neglect-toolkit/

The neglect toolkit should be used in conjunction with this document.

Child Exploitation

When assessing a child or young person’s vulnerability, exploitation should always be considered. It is our collective, multi-agency responsibility to identify those children and young people who are at risk of exploitation and our joint responsibility to protect them and safeguard them from further risk of harm. It is important that practitioners understand the term ‘exploitation’ and recognise this as child abuse so that children are protected and enabled to recognise the risks in all aspects of their lives and relationships. People often think of child sexual exploitation in terms of serious organised crime, but it may also involve informal exchanges of sex for something a child wants or needs, such as accommodation, gifts, cigarettes or attention. Some children are ‘groomed’ through peers and individuals who may present as ‘boyfriends’, who then force the child or young person into having sex with friends or associates.

A screening tool has been developed to help professionals record their concerns about a child or young person. The tools help to build a picture for police, Youth Service and Social Care and ensure that the child receives the most appropriate support and intervention. For more information, please go to the GSCB website: http://www.gscb.org.uk/i-work-with-children-young-people-and-parents/issues-affecting-children-and-young-people/child-sexual-exploitation-and-missing-children/

Preventing Radicalisation and Extremism

Radicalisation is a process by which an individual or group comes to adopt increasingly extreme political, social, or religious ideals and aspirations that reject or undermine the status quo, contemporary ideas and expressions of freedom of choice. The threats to children & young people take many forms, not only the high profile incidents of those travelling to countries such as Syria and Iraq to fight, but on a much broader perspective also. The internet, in particular social media, is being used as a channel to promote and engage. Often this promotion glorifies violence, attracting and influencing many people including children and in the extreme cases, radicalising them. We know from research that children can be trusting and not necessarily...
appreciate bias that can lead to them being drawn into these groups and adopt these extremist views, and in viewing this shocking and extreme content may become normalised to it.

Prevent is a term which is used to describe the Prevent strand of the Governments Counter Terrorism Strategy, which aims to tackle radicalisation and extremism. Prevent is about safeguarding people and communities from the threat of terrorism. At the heart of Prevent is safeguarding children and adults to provide early intervention to protect and divert people away from being drawn into terrorist activity.


**9.0 - Consent to Sharing Information**

Working Together to Safeguard Children (2018) emphasises the importance of early information sharing and that fear about sharing information cannot be allowed to stand in the way of promoting child welfare and protecting child safety. Considering much of what we offer relies on multi-agency working and engaging with families, it is crucial to describe to families the importance of information sharing as the foundation of professional practice and that in order to share information we need to seek consent.

The DfE Information Sharing Guidance (March 2015) states that “Fears about sharing information cannot be allowed to stand in the way of the need to safeguard and promote the welfare of children at risk of abuse or neglect. No practitioner should assume that someone else will pass on information which may be critical to keeping a child safe.”

There will be some circumstances where you should not seek consent from the individual or their family, or inform them that the information will be shared. For example, if doing so would:

- Place a person (the individual, family member, yourself or a third party) at increased risk of significant harm if a child; or
- Prejudice the prevention, detection or prosecution of a serious crime; or
- Lead to an unjustified delay in making enquiries about allegations of significant harm to a child,”

However, there must be a proportionate reason for not seeking consent and the person making this decision must try to weigh up the important legal duty to seek consent and balance that against whether any, and if so what type and amount of harm might be caused (or not prevented) by seeking consent. If unsure, then you should speak to the safeguarding lead within your organisation and seek their advice. If it remains unclear then you may also wish to speak with a Community Social Worker to discuss your concerns further. In addition, a Children’s Practitioner Advice Line within the MASH has been implemented which offers information and advice to practitioners. The number is 01452 426565 (Option 3)

**10.0 - Key Acronyms**

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CP</td>
<td>Child Protection</td>
</tr>
<tr>
<td>CYPS</td>
<td>Children and Young People’s Services</td>
</tr>
<tr>
<td>EDT</td>
<td>Emergency Duty Team</td>
</tr>
<tr>
<td>FIS</td>
<td>Family Information Service</td>
</tr>
<tr>
<td>GDASS</td>
<td>Gloucestershire Domestic Abuse Support Service</td>
</tr>
<tr>
<td>GSCB</td>
<td>Gloucestershire Safeguarding Children Board</td>
</tr>
<tr>
<td>LADO</td>
<td>Local Authority Designated Officer</td>
</tr>
</tbody>
</table>
LP | Lead Practitioner – their role is to coordinate support through the TAC/TAF until all the identified needs have been met
MARF | Multi-Agency Service Request Form
MASH | Multi-Agency Safeguarding Hub
TAC | Team Around the Child
TAF | Team Around the Family

11.0 - Further Guidance

Follow Child Protection procedures as given at www.swcpp.org.uk or refer to the Gloucestershire Safeguarding Children Board website www.gscb.org.uk